Company statement of cash flows	2021	2020
	Shs' millions	2020 Shs' millions
OPERATING ACTIVITIES Profit before income tax	8,439	215
	2, 122	
Adjustments for:	0	0
Depreciation on property and equipment Interest expense on term borrowings	2 570	2 13
Dividends received	(1,703)	-
Other adjustment	(1,700)	(738)
,		( /
Operating profit / (loss) before changes in operating		_
assets and liabilities	7,308	(508)
Other assets	(6,592)	(354)
Related party balances	739	(155)
Other liabilities	2	(38)
Cash generated from / (used in) operations	1,457	(1,055)
Income taxes paid	(45)	(78)
Net cash flows from / (to) operating activities	1,412	(1,133)
NN (TOTING A OTH (ITIES		
INVESTING ACTIVITIES	(700)	(40,000)
Investment in subsidiaries	(783)	(13,666)
Purchase of property and equipment Dividends received	1,703	(2)
Dividends received	1,703	
Net cash flows from / (to) investing activities	920	(13,668)
not out now nom / (to) invocaning douvides		(10,000)
FINANCING ACTIVITIES		10.005
Proceeds from borrowed funds Interest paid on borrowed funds	(436)	10,925
interest paid on borrowed rands	(400)	
Net cash flows (to) / from financing activities	(436)	10,925
Net cash nows (to) / from mancing activities	(430)	10,323
Net increase / (decrease) in cash and cash		_
Equivalents	1,896	(3,876)
Foreign exchange differences	389	-
Cash and cash equivalents at start of year	8,818	12,694
Cash and cash equivalents at end of year	11,103	8,818
	-	